



Appendix C: 2024 Operating Project Summary

as at June 30, 2024

Project	Budget	Costs Incurred to June 30, 2024	Funding Source	Projected Final Cost	Projected Variance	Start Date	Projected End Date	Comments on Project Status and Projected Variances
1 Road Network Study	27,516	8,363	Revenue Stabilization	27,500	(16)	2024-01-01	2024-12-31	Report being finalized.
2 Asset Management	63,664	7,114	Revenue Stabilization	63,664	-	2023-01-01	2024-12-31	Implementation ongoing.
3 Fire Training	22,750	-	Revenue Stabilization	10,000	(12,750)	2022-01-01	2026-12-31	Ongoing training in region, courses in fall.
4 Corporate Initiatives	250,000	-	Revenue Stabilization	250,000	-	2024-01-01	2024-12-31	Ongoing initiatives include payroll software, virtual city hall, staff library, Grammarly, and bids and tenders.
5 Strategic Initiatives	100,000	11,655	Contingency	100,000	-	2024-01-01	2024-12-31	Ongoing initiatives include MDP engagement, renewable energy information night, airport marketing, Torrington Zamboni, medical clinic rent stabilization.
6 Automation and Control Systems Master Plan (SCADA)	25,000	-	Contingency	25,000	-	2024-06-17	2025-12-31	Engaged with consultant, performed initial site visit.
7 Huxley Wastewater Assessment	12,896	11,135	Contingency	11,135	(1,761)	2024-01-01	2024-06-26	Completed. Final Community engagement took place on June 26, 2024.
8 Gravel Inventory Replacement Strategy	22,562	19,370	Contingency	22,500	(62)	2024-01-01	2024-12-31	Report being finalized with options.
9 Wimborne Fluoride Reduction Study	10,544	10,748	Contingency	10,748	204	2024-01-01	2024-06-01	Completed. Final report received, presented to Council.
10 IT Master Plan	100,000	-	Contingency	20,000	(80,000)	TBD	TBD	Plan to be developed in-house; request to reallocate funding to be utilized for security upgrades.
11 Facility Condition Assessment and Asset Retirement Obligation	364,625	82,311	Contingency	364,625	-	2023-10-01	2026-12-01	ARO component is completed for 2024, FCM component is ongoing.
12 Growing Kneehill Event	66,000	2,639	Parks Reserve	8,000	(58,000)	2024-01-01	2024-08-30	Country Market event coordinated and advertised though low vendor registration resulted in the cancellation of the Markets. Economic Development is working on a business/vendor survey. Open Farm Days event to take place August 17.
13 Utility Master Plan - Torrington	105,600	-	Water Reserve	105,600	-	2024-07-17	2025-04-01	Engaged with consultant, data collection underway.
14 Concrete Crushing	55,000	-	Contingency	55,000	-	2024-09-01	2024-11-01	RFP closes at the end of July.
15 PSD Maintenance Manager Enhancements	22,000	-	Building Capital Replacement	22,000	-	TBD	TBD	Project implementation has been delayed, but prework is ongoing.
16 WaterCAD Implementation	5,500	-	Water Reserve	5,500	-	TBD	TBD	License was purchased, implementation still awaits.
17 Pavement Condition Assessment Report	110,000	-	Roads Reserve	110,000	-	2024-07-01	2024-11-01	Project has been awarded and work is underway.
Total 2024 Operating Projects	1,363,657	153,335		1,211,272	(152,385)			