



Appendix C: 2024 Operating Project Summary

as at September 30, 2024

| Project | Budget | Costs Incurred to September 30, 2024 | Projected Final Cost at Q3 | Projected Variance | Start Date | Projected End Date | Comments on Project Status and Projected Variances at Q3 |
|--|------------------|--------------------------------------|----------------------------|--------------------|------------|--------------------|--|
| 1 Road Network Study | 27,516 | 8,363 | 27,516 | - | 1/1/2024 | 12/31/2024 | Report being finalized. |
| 2 Asset Management | 63,664 | 14,085 | 63,664 | - | 1/1/2023 | 12/31/2024 | Implementation ongoing. |
| 3 Fire Training | 22,750 | - | 18,047 | (4,703) | 1/1/2022 | 12/31/2026 | No further expenses expected this fall |
| 4 Corporate Initiatives | 250,000 | 12,216 | 250,000 | - | 1/1/2024 | 12/31/2024 | Ongoing initiatives include payroll software, virtual city hall, staff library, Grammarly, budgeting software and bids and tenders. |
| 5 Strategic Initiatives | 100,000 | 48,713 | 100,000 | - | 1/1/2024 | 12/31/2024 | Ongoing initiatives include MDP engagement, renewable energy information night, airport marketing, Torrington zamboni, medical clinic rent stabilization. |
| 6 Automation and Control Systems Master Plan (SCADA) | 25,000 | - | 25,000 | - | 6/17/2024 | 12/31/2025 | Waiting on consultation information from site visits |
| 7 Huxley Wastewater Assessment | 12,896 | 11,135 | 11,135 | (1,761) | 1/1/2024 | 6/26/2024 | Project complete |
| 8 Gravel Inventory Replacement Strategy | 22,562 | 21,992 | 24,000 | 1,438 | 1/1/2024 | 12/31/2024 | Report being finalized in Q4. |
| 9 Wimborne Fluoride Reduction Study | 10,544 | 10,748 | 10,748 | 204 | 1/1/2024 | 6/1/2024 | Project complete |
| 10 Security Upgrades (Formerly IT Master Plan) | 100,000 | 9,179 | 20,000 | (80,000) | TBD | TBD | Project complete, final invoices not yet processed. |
| 11 Facility Condition Assessment and Asset Retirement Obligation | 364,625 | 154,011 | 364,625 | - | 10/1/2023 | 12/1/2026 | ARO component is completed for 2024, FCA component in ongoing. |
| 12 Growing Kneehill Event | 66,000 | 7,026 | 9,000 | (57,000) | 1/1/2024 | 12/31/2024 | Initial Market event work came to \$2,639 before cancelling the event. Open Farm Days Event Completed, expenses came in at \$4,387. Kneehill Vendor survey to occur in Q4. |
| 13 Utility Master Plan - Torrington | 105,600 | - | 105,600 | - | 7/17/2024 | 4/1/2025 | Still engaged in data collection with consultant |
| 14 Concrete Crushing | 55,000 | - | 55,000 | - | 9/1/2024 | 11/30/2024 | Contractor is due to begin the crushing in November |
| 15 PSD Maintenance Manager Enhancements | 22,000 | - | 22,000 | - | TBD | TBD | Project implementation has been delayed, pre-work is ongoing. |
| 16 WaterCAD Implementation | 5,500 | - | 5,500 | - | TBD | TBD | Still awaiting on implementation of software |
| 17 Pavement Condition Assessment Report | 110,000 | 44,447 | 110,000 | - | 7/1/2024 | 11/1/2024 | Data collection complete, report being developed. |
| Total 2024 Operating Projects | 1,363,657 | 341,916 | 1,221,835 | (141,822) | | | |