


Subject: **Horseshoe Canyon Area Structure Plan**
 Meeting Date: Tuesday, April 14, 2026
 Prepared By: Jenna Kester, Economic Development Officer
 Presented By: Jenna Kester, Economic Development Officer

STRATEGIC PLAN ALIGNMENT: (Check all that apply)

	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>
High Quality Infrastructure		Economic Resilience		Quality of Life		Effective Leadership		Level of Service	

RELEVANT LEGISLATION:

Provincial (cite)- N/A

Council Bylaw/Policy (cite)- N/A

BACKGROUND/PROPOSAL:

In December 2024, Kneehill County Council approved a \$160,000 budget for an Area Structure Plan (ASP) to be created for the Horseshoe Canyon and surrounding area. The budget consists of consultant services, studies and engagement costs to complete the project.

An Area Structure Plan is a detailed planning document that guides the future development of a specific area within a municipality. It outlines things like land use, roads, parks, utilities, and overall growth patterns. Essentially, it sets the framework for how the area will develop in an organized and efficient way. The ASP would further achieve the priorities in the area by increasing the available land supply to attract future development opportunities to the County.

In March 2025 the Economic Development Department received confirmation of a grant from the Northern Region Economic Development Program where they were awarded \$85,700.00 in support of the initiative.

An RFP was posted for third party planning consultant teams to apply to create the Area Structure Plan.

On December 1st 2025, procurement was asked to cancel the RFP for bidders to let them know we are postponing the project until we receive further direction from Council.

DISCUSSION/OPTIONS/BENEFITS/DISADVANTAGES/OTHER CONSIDERATIONS:

Administration is looking for direction regarding the ASP at Horseshoe Canyon.

If the project is not to go through at this time the NRED Grant money must be paid back within 90 days of the end of the term (June 2028) or termination of the agreement (whichever is earlier).

FINANCIAL & STAFFING IMPLICATIONS:

RECOMMENDED ENGAGEMENT:

Directive Decision (Information Sharing, One-Way Communication)



Tools:	Individual Notification	Other:	
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ATTACHMENTS:

COUNCIL OPTIONS:

1. To go forward with the Area Structure Plan at Horseshoe Canyon and utilize the NRED Grant.
2. To park the Area Structure Plan project until further notice, and return the NRED Grant Funds.

RECOMMENDED MOTION OR ACKNOWLEDGEMENT:

That Council postpone the Area Structure Plan Project. This approach allows Council to focus on other priorities while gradually preparing to understand the benefits of tourism and the economic opportunities that strategic development can bring to the municipality.

FOLLOW-UP ACTIONS:

APPROVAL(S):

Theresa Cochran, Interim Chief Administrative Officer

Approved-

